



















## **NCDOT** Briefing

**Privatization, Visitor Centers, and Sponsorship** 















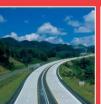




## **PRIVATIZATION**















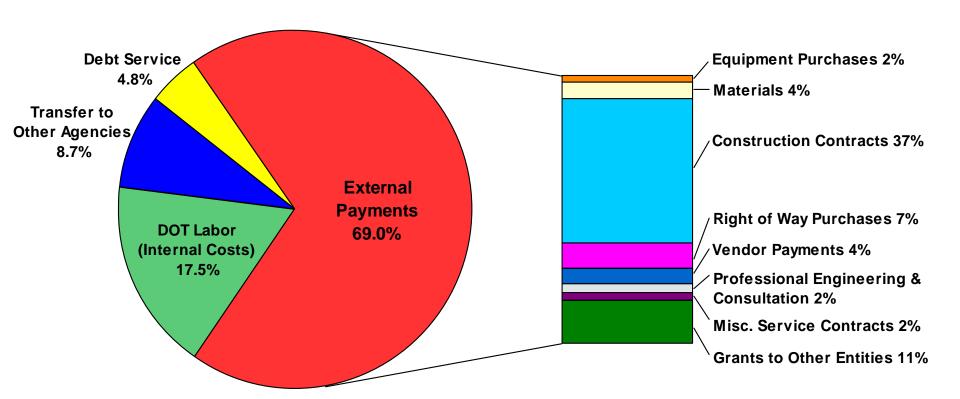






## **NCDOT Expenditures State Fiscal Year 2010**

**Total Expenditures: \$4.03 Billion** 



<sup>\*</sup> Includes Turnpike Authority Expenditures



















### **Consultant Utilization Comparative**

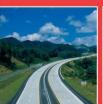
	SFY 2009		SFY 2010	
Division of Highways*				
DOH Labor Costs	54.9%	\$118,297,542	54.8%	\$111,609,016
Consultant Payments	34.5%	\$74,273,862	32.4%	\$65,963,214
Rail Division				
Rail Labor Costs	20.5%	\$3,704,303	13.8%	\$3,582,064
Consultant Payments	70.4%	\$12,696,863	75.4%	\$19,561,289
Turnpike Authority				
NCTA Labor Costs	8.3%	\$2,052,154	4.6%	\$1,379,416
Consultant Payments	80.3%	\$19,824,705	74.0%	\$22,031,518
TOTAL UTILIZATION	42%	\$106,795,430	45%	107,556,021

#### **Consultant Utilization Goal: 50%**





















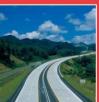


## **Increased Privatization Opportunities**

- Bridge Program
- Contract Inspection (CEI)
- Design-Build
- Tolling, HOT Lanes
- Planning/Design
- Surveying
- Right of Way Acquisition





















## **VISITOR CENTERS**



















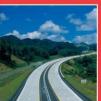


# Rest Areas, Welcome Centers and Visitor Centers

- Rest Areas (NCDOT)
  - Locations: 60 sites along interstate and major primary highways
  - Function: Restrooms Promote safety by alleviating driver fatigue
- Welcome Centers (NC Commerce)
  - Locations: Nine sites at NCDOT interstate rest areas at state borders
  - Function: Promote state tourism
- Visitor Centers (Local Entities)
  - Locations: 12 Sites (Eight at NCDOT rest areas; One on R/W, Three not on R/W)
  - Function: Promote local tourism



















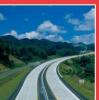


# Pilot Project Public Private Partnership at Visitor Center

- Randolph County Visitor Center
- Private sector contractor operates two visitor centers:
  - Northbound lane of I-73/74 in Randolph County.
  - Southbound lane of I-73/74 in Randolph County.
- Revenues for operation generated through sponsorships





















## **Randolph County Visitor Center**



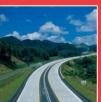


























## **Governor's Budget**

#### **Welcome Center Reduction:**

- Reduces funds to the State's nine welcome centers
- Closes welcome centers on Tuesdays and Wednesdays
- In fiscal year 2012-2013, N.C. Commerce will work with NCDOT to privatize welcome and visitor centers





















## **SPONSORSHIPS**





# Current NCDOT - Adopt-A-Highway Volunteer Litter Cleanup





20 year Adopt-A-Highway Group

5,866
Adopt-A-Highway
groups provide litter
cleanup on nearly
12,000 highway miles.

#### **Amount Collected by AAH Volunteers**

Year	Total Pounds	
2010	3,526,220	
2009	3,226,720	
2008	3,416,360	

Adopt-A-Highway volunteers provide a taxpayer savings of more than \$6 million annually in cleanup costs.

# Opportunities - Visitor Center/Rest Area Operations

#### Visitor Centers - State Funded (Operated by Local Entities)

Location: 12 Visitor Centers

(8 on Primary Routes with Rest Areas) (1 on Primary Route - No Rest Area) (3 Not Located on NCDOT Right of Way)

Function: Promote <u>Local</u> Travel and Tourism

Funding: Construction - Transportation Improvement Program (TIP)

Operation/Staffing - SRPA, Highway Fund, Local Funds

Building Maintenance (Minor) - Local Funds

Building Maintenance Major (Major) - NCDOT Funds

## NCDOT Rest Area Program (Operated by NCDOT)

Location: 60 Rest Areas Located Along Interstate and Primary Routes

Services: Restrooms Facilities and Vending Services

Function: Promote Safety by Alleviating Driver Fatigue

Funding: Construction - Transportation Improvement Program (TIP)

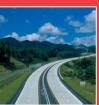
Operation - NCDOT Maintenance Funds

# Opportunities - Plant Bed Installations and Maintenance.

 Sponsor would install and maintain plant beds along our highways.

• It costs the department approximately \$500 per acre to maintain plant beds. Therefore, the amount of sponsorship funding needed to maintain landscape beds within an Interstate interchange would be roughly \$20,000 to \$25,000 for a 5 year period.















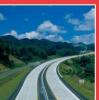




## **Survey of Current States' Sponsorships**

California Electronic Signs Advertising Seaking Federal Permission Florida Electronic Signs Advertising Seeking Federal Permission Minnesota Electronic Signs Advertising Under Review Mornesota Website Advertising Under Review Washington Website Advertising Website Advertising Active Pilot for Ferries Using dot.com Domain Arizona Rest Area/Welcome Center Advertising Arizona Rest Area/Welcome Center Advertising Rest Area/Welc	State	Sponsorship Activity	Estimated \$	Status
Minnesota Electronic Signs Advertising Electronic Signs Advertising Electronic Signs Advertising Seeking Federal Permission  Connecticut Website Advertising Under Review Minnesota Website Advertising Under Review Washington Website Advertising S1M per yr Bill Proposed for State Agencies Washington Website Advertising Active Pilot for Ferries Using dot.com Domain Arizona Rest Area/Welcome Center Advertising California Rest Area/Welcome Center Advertising Rest Area/Welcome Center Advertisi	California	Electronic Signs Advertising \$2B over 20 yrs		Seeking Federal Permission
Pennsylvania Electronic Signs Advertising \$150M per yr Seeking Federal Permission  Connecticut Website Advertising Under Review  Washington Website Advertising \$1M per yr Bill Proposed for State Agencies  Washington Website Advertising Active Pilot for Ferries Using dot.com Domain  Vermont Website Advertising Pushing for Reform  California Rest Area/Welcome Center Advertising  Georgia Rest Area/Welcome Center Advertising  Maninesota Rest Area/Welcome Center Advertising  Gregon Rest Area/Welcome Center Advertising  Mashington Rest Area/Welcome Center Advertising  Georgia Motor Assistance Program  Kansas Motor Assistance Program  Kansas Motor Assistance Program  Motor Assistance Program  Motor Assistance Program  Source Plorida Motor Assistance Program  New York Motor Assistance Program  Florida TOLL Booth Advertising  New York Toll Booth Advertising  New Hampshire  Nour Measure Program Source Program Active  Nour Measure Program Source Program Active  Nour Measis Area Program Source Program Active  Nour Measis Area Program Source Program Active  Nour Measis Area Program Source Program Active  Nour Measure Program Active  Nour Measure Program Active Program Active  Nour Measure Prog	Florida	Electronic Signs Advertising		Seeking Federal Permission
Connecticut Website Advertising Website Advertising Website Advertising S1M per yr Bill Proposed for State Agencies Active Pilot for Ferries Using dot.com Domain Pilot for Ferries Using dot.com Doma	Minnesota	Electronic Signs Advertising		Under Review
Minnesota Website Advertising Washington Website Advertising S1M per yr Bill Proposed for State Agencies Active Pilot for Ferries Using dot.com Domain Pushing for Reform Reform Rest Area/Welcome Center Advertising Issued RFP Proposed for State Agencies Issued RFP Proposed for State Agencies Issued RFP Pushing for Reform Pushing for Reform Pushing for Reform Seorgia Motor Assistance Program S1.7M per yr State Farm Insurance Funds Costs to Operate Active Motor Assistance Program S1.3M per yr Active as of Feb. 2011 - State Farm Insurance Florida Motor Assistance Program S2.16M per yr Active on Florida Turnpike New York Motor Assistance Program S2.16M per yr State Farm Insurance Funds Costs to Operate Florida TOLL Booth Advertising S1.5M per yr Active New York TOLL Booth Advertising S0.1M per yr Active New Hampshire TOLL Booth Advertising S0.1M per yr Seeking State Legislation Illinois State Map Sponsorship S0.1M per yr Active with Best Western Hotels Hawaii Advertising in Ferry Terminal & on Vessels S0.474M per yr Active	Pennsylvania	Electronic Signs Advertising	\$150M per yr	Seeking Federal Permission
WashingtonWebsite Advertising\$1M per yrBill Proposed for State Agencies Active Pilot for Ferries Using dot.com Domain Active Pilot for Ferries Using dot.com Domain Active Pilot for Ferries Using dot.com Domain Active Pilot for Ferries Using dot.com DomainVermontWebsite AdvertisingPushing for ReformArizonaRest Area/Welcome Center AdvertisingPushing for ReformCaliforniaRest Area/Welcome Center AdvertisingRest Area/Welcome Center AdvertisingGeorgiaRest Area/Welcome Center AdvertisingRest Area/Welcome Center AdvertisingOregonRest Area/Welcome Center AdvertisingPushing for ReformWashingtonRest Area/Welcome Center AdvertisingPushing for ReformGeorgiaMotor Assistance Program\$1.7M per yrState Farm Insurance Funds Costs to Operate ActiveKansasMotor Assistance Program\$1.3M per yrActive as of Feb. 2011 - State Farm InsuranceFloridaMotor Assistance Program\$0.425M per yrActive on Florida TurnpikeNew YorkMotor Assistance Program\$2.16M per yrState Farm Insurance Funds Costs to OperateFloridaTOLL Booth Advertising\$1.5M per yrActivePennsylvaniaTOLL Booth Advertising\$1.5M per yrActiveNew YorkTOLL Booth Advertising\$0.1M per yrActiveNew HampshireTOLL Booth Advertising\$0.3M to \$0.5M per yrSeeking State LegislationIllinoisState Map Sponsorship\$0.474M per yrActive	Connecticut	Website Advertising		Under Review
Washington Vermont Website Advertising Vermont Website Advertising Website Advertising Active Pilot for Ferries Using dot.com Domain Active Pushing for Reform	Minnesota	Website Advertising		Under Review
Vermont Website Advertising Active Pilot for Ferries Using dot.com Domain Arizona Rest Area/Welcome Center Advertising California Rest Area/Welcome Center Advertising Georgia Rest Area/Welcome Center Advertising Minnesota Rest Area/Welcome Center Advertising Meshington Rest Area/Welcome Center Advertising Washington Reform Pushing for Reform Pushing for Reform  State Farm Insurance Funds Costs to Operate  **Active** **Active** **Active** **Active** **Active** **Active** **Active** **Active** **New York Motor Assistance Program \$1.5M per yr Active** **New York TOLL Booth Advertising \$1.5M per yr Active** **New York TOLL Booth Advertising \$0.1M per yr Active** **New Hampshire TOLL Booth Advertising \$0.3M to \$0.5M per yr Seeking State Legislation **Illinois State Map Sponsorship \$0.1M per yr Active with Best Western Hotels **Hawaii Advertising in Ferry Terminal & on Vessels \$0.474M per yr Active** **Active** **Active** **Active Western Hotels** **Active Western Ho	Washington	Website Advertising	\$1M per yr	Bill Proposed for State Agencies
Arizona Rest Area/Welcome Center Advertising California Rest Area/Welcome Center Advertising Georgia Rest Area/Welcome Center Advertising Minnesota Rest Area/Welcome Center Advertising Minnesota Rest Area/Welcome Center Advertising Mashington Rest Area/Welcome Center Advertising Washington Rest Area/Welcome Center Advertising Georgia Motor Assistance Program Kansas Motor Assistance Program Maryland Motor Assistance Program Solution Motor Assistance Program Active Motor Assistance Program Solution Motor Assistance Program Solution Motor Assistance Program Active Motor Assistance Program Motor Assistance Program Solution Motor Assistance Program Active Motor Assistance Program Motor Assistance Program Solution Motor Assistance Program Active Motor Assistance Program Motor Assistance Program Motor Assistance Program Active on Florida Turnpike Active on Florida Turnpike Motor Assistance Program Active Motor Assistance Program Motor Assistance Program Motor Assistance Program Motor Assistance Program Active Motor Assistance Program Motor Assistance Program Motor Assistance Progra	Washington	Website Advertising		Active Pilot for Ferries Using dot.com Domain
California Rest Area/Welcome Center Advertising Issued RFP Proposed for State Agencies Issued RFP Pushing for Reform Pushing Pushing For Reform Pushing Pushi	Vermont	<u> </u>		Active Pilot for Ferries Using dot.com Domain
Georgia Rest Area/Welcome Center Advertising Minnesota Rest Area/Welcome Center Advertising Oregon Rest Area/Welcome Center Advertising Washington Rest Area/Welcome Center Advertising Georgia Motor Assistance Program Kansas Motor Assistance Program Maryland Motor Assistance Program Selorida Motor Assistance Program New York Motor Assistance Program Florida TULL Booth Advertising Pennsylvania TOLL Booth Advertising New York TOLL Booth Advertising New Hampshire TOLL Booth Advertising New Hampshire TOLL Booth Advertising New Hampshire TOLL Booth Advertising State Map Sponsorship Advertising in Ferry Terminal & on Vessels South Advertising Sustance Program Insurance Funds Costs to Operate Sustance Program Insurance Funds Costs to Operate Sustance Program Insurance Program Program Insur		<u> </u>		Pushing for Reform
Minnesota Rest Area/Welcome Center Advertising Oregon Rest Area/Welcome Center Advertising Pushing for Reform  Washington Rest Area/Welcome Center Advertising Pushing for Reform  Georgia Motor Assistance Program \$1.7M per yr State Farm Insurance Funds Costs to Operate Active  Maryland Motor Assistance Program \$1.3M per yr Active as of Feb. 2011 - State Farm Insurance  Florida Motor Assistance Program \$0.425M per yr Active on Florida Turnpike  New York Motor Assistance Program \$2.16M per yr State Farm Insurance Funds Costs to Operate  Florida TOLL Booth Advertising Active  Pennsylvania TOLL Booth Advertising \$1.5M per yr Active  New York TOLL Booth Advertising \$0.1M per yr Active  New Hampshire TOLL Booth Advertising \$0.3M to \$0.5M per yr Seeking State Legislation  Illinois State Map Sponsorship \$0.1M per yr Active  Active with Best Western Hotels  Active	California	Rest Area/Welcome Center Advertising		Pushing for Reform
Oregon Rest Area/Welcome Center Advertising Pushing for Reform Rest Area/Welcome Center Advertising State Farm Insurance Funds Costs to Operate Active Active as of Feb. 2011 - State Farm Insurance Florida Motor Assistance Program Sol.425M per yr Active on Florida Turnpike State Farm Insurance Funds Costs to Operate Florida TOLL Booth Advertising Pennsylvania TOLL Booth Advertising TOLL Booth Advertising Sol.1M per yr Active New York TOLL Booth Advertising New Hampshire TOLL Booth Advertising Sol.1M per yr Active Seeking State Legislation Illinois State Map Sponsorship Sol.1M per yr Active with Best Western Hotels Advertising in Ferry Terminal & on Vessels Sol.474M per yr Active	Georgia	Rest Area/Welcome Center Advertising		RFP Proposed for State Agencies
WashingtonRest Area/Welcome Center AdvertisingPushing for ReformGeorgiaMotor Assistance Program\$1.7M per yrState Farm Insurance Funds Costs to OperateKansasMotor Assistance ProgramActiveMarylandMotor Assistance Program\$1.3M per yrActive as of Feb. 2011 - State Farm InsuranceFloridaMotor Assistance Program\$0.425M per yrActive on Florida TurnpikeNew YorkMotor Assistance Program\$2.16M per yrState Farm Insurance Funds Costs to OperateFloridaTOLL Booth AdvertisingActivePennsylvaniaTOLL Booth Advertising\$1.5M per yrActiveNew YorkTOLL Booth Advertising\$0.1M per yrActiveNew HampshireTOLL Booth Advertising\$0.3M to \$0.5M per yrSeeking State LegislationIllinoisState Map Sponsorship\$0.1M per yrActive with Best Western HotelsHawaiiAdvertising in Ferry Terminal & on Vessels\$0.474M per yrActive	Minnesota	Rest Area/Welcome Center Advertising		Issued RFP
Georgia Motor Assistance Program \$1.7M per yr State Farm Insurance Funds Costs to Operate Active  Maryland Motor Assistance Program \$1.3M per yr Active as of Feb. 2011 - State Farm Insurance  Florida Motor Assistance Program \$0.425M per yr Active on Florida Turnpike  New York Motor Assistance Program \$2.16M per yr State Farm Insurance Funds Costs to Operate  Florida TOLL Booth Advertising Active  Pennsylvania TOLL Booth Advertising \$1.5M per yr Active  New York TOLL Booth Advertising \$0.1M per yr Active  New Hampshire TOLL Booth Advertising \$0.3M to \$0.5M per yr Seeking State Legislation  Illinois State Map Sponsorship \$0.1M per yr Active with Best Western Hotels  Hawaii Advertising in Ferry Terminal & on Vessels \$0.474M per yr Active	Oregon	Rest Area/Welcome Center Advertising		Pushing for Reform
Kansas Motor Assistance Program \$1.3M per yr Active as of Feb. 2011 - State Farm Insurance Florida Motor Assistance Program \$0.425M per yr Active on Florida Turnpike New York Motor Assistance Program \$2.16M per yr State Farm Insurance Funds Costs to Operate Florida TOLL Booth Advertising Active Pennsylvania TOLL Booth Advertising \$1.5M per yr Active New York TOLL Booth Advertising \$0.1M per yr Active New Hampshire TOLL Booth Advertising \$0.3M to \$0.5M per yr Seeking State Legislation Illinois State Map Sponsorship \$0.1M per yr Active with Best Western Hotels Hawaii Advertising in Ferry Terminal & on Vessels \$0.474M per yr Active	Washington	Rest Area/Welcome Center Advertising		Pushing for Reform
Maryland Motor Assistance Program \$1.3M per yr Active as of Feb. 2011 - State Farm Insurance Florida Motor Assistance Program \$0.425M per yr Active on Florida Turnpike New York Motor Assistance Program \$2.16M per yr State Farm Insurance Funds Costs to Operate Florida TOLL Booth Advertising Active Pennsylvania TOLL Booth Advertising \$1.5M per yr Active New York TOLL Booth Advertising \$0.1M per yr Active New Hampshire TOLL Booth Advertising \$0.3M to \$0.5M per yr Seeking State Legislation Illinois State Map Sponsorship \$0.1M per yr Active with Best Western Hotels Hawaii Advertising in Ferry Terminal & on Vessels \$0.474M per yr Active	Georgia	Motor Assistance Program	\$1.7M per yr	State Farm Insurance Funds Costs to Operate
Florida Motor Assistance Program \$0.425M per yr Active on Florida Turnpike  New York Motor Assistance Program \$2.16M per yr State Farm Insurance Funds Costs to Operate  Florida TOLL Booth Advertising Active  Pennsylvania TOLL Booth Advertising \$1.5M per yr Active  New York TOLL Booth Advertising \$0.1M per yr Active  New Hampshire TOLL Booth Advertising \$0.3M to \$0.5M per yr Seeking State Legislation  Illinois State Map Sponsorship \$0.1M per yr Active with Best Western Hotels  Hawaii Advertising in Ferry Terminal & on Vessels \$0.474M per yr Active	Kansas	Motor Assistance Program		Active
New York Motor Assistance Program \$2.16M per yr State Farm Insurance Funds Costs to Operate Florida TOLL Booth Advertising Active Pennsylvania TOLL Booth Advertising \$1.5M per yr Active New York TOLL Booth Advertising \$0.1M per yr Active New Hampshire TOLL Booth Advertising \$0.3M to \$0.5M per yr Seeking State Legislation Illinois State Map Sponsorship \$0.1M per yr Active with Best Western Hotels Hawaii Advertising in Ferry Terminal & on Vessels \$0.474M per yr Active	Maryland	Motor Assistance Program	\$1.3M per yr	Active as of Feb. 2011 - State Farm Insurance
Florida TOLL Booth Advertising Active Pennsylvania TOLL Booth Advertising \$1.5M per yr Active New York TOLL Booth Advertising \$0.1M per yr Active New Hampshire TOLL Booth Advertising \$0.3M to \$0.5M per yr Seeking State Legislation Illinois State Map Sponsorship \$0.1M per yr Active with Best Western Hotels Hawaii Advertising in Ferry Terminal & on Vessels \$0.474M per yr Active	Florida	Motor Assistance Program	\$0.425M per yr	Active on Florida Turnpike
Pennsylvania TOLL Booth Advertising \$1.5M per yr Active New York TOLL Booth Advertising \$0.1M per yr Active New Hampshire TOLL Booth Advertising \$0.3M to \$0.5M per yr Seeking State Legislation  Illinois State Map Sponsorship \$0.1M per yr Active with Best Western Hotels Hawaii Advertising in Ferry Terminal & on Vessels \$0.474M per yr Active			\$2.16M per yr	State Farm Insurance Funds Costs to Operate
New York TOLL Booth Advertising \$0.1M per yr Active  New Hampshire TOLL Booth Advertising \$0.3M to \$0.5M per yr Seeking State Legislation  Illinois State Map Sponsorship \$0.1M per yr Active with Best Western Hotels  Hawaii Advertising in Ferry Terminal & on Vessels \$0.474M per yr Active	Florida	TOLL Booth Advertising		Active
New Hampshire TOLL Booth Advertising \$0.3M to \$0.5M per yr Seeking State Legislation  Illinois State Map Sponsorship \$0.1M per yr Active with Best Western Hotels  Hawaii Advertising in Ferry Terminal & on Vessels \$0.474M per yr Active	Pennsylvania	TOLL Booth Advertising	\$1.5M per yr	Active
Illinois State Map Sponsorship \$0.1M per yr Active with Best Western Hotels Hawaii Advertising in Ferry Terminal & on Vessels \$0.474M per yr Active	New York	TOLL Booth Advertising	\$0.1M per yr	Active
Hawaii Advertising in Ferry Terminal & on Vessels \$0.474M per yr Active	New Hampshire	TOLL Booth Advertising	\$0.3M to \$0.5M per yr	Seeking State Legislation
	Illinois	State Map Sponsorship	\$0.1M per yr	Active with Best Western Hotels
Washington Advertising in Ferry Terminal & on Vessels \$0.680M per yr Active	Hawaii	Advertising in Ferry Terminal & on Vessels		Active
	Washington	Advertising in Ferry Terminal & on Vessels	\$0.680M per yr	Active



















#### **Federal Law Obstacles**

Adding Advertising to Official Road Signs/Variable Message Signing

- Violation of the Manual of Uniform Traffic Control Devices (MUTCD)
  - Congressional Action to amend the United States Code

Federal Regulations prohibit all non-government on DOT-GOV internet domains

- Government Agencies option is to switch to a DOT-COM domain
- Code of Federal Regulations 41 CFR 102-173

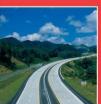
Controlled Outdoor Advertising regulations

Lady Bird Johnson: Highway Beautification Act prohibits restricts roadside advertisements

Federal Law prohibits anything not sold from vending machines at rest areas built after 1960

 Federal laws prohibit commercial activities at Interstate rest areas, except for vending machine sales and public pay phones US Code of Federal Regulations 23 CFR



















## **Current PPP Legislation**

#### **Enabling Legislation:**

N.C.G.S. 136-28.1 (m) - The Department of Transportation may enter into as many as two pilot contracts for public-private participation in providing real-time traveler information at Stateowned rest areas.

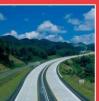
**136-28.1 (I)** - allows P3's for two litter removal pilot contracts.

#### **Current Statute:**

- Limits the number of P3's the Department may initiate.
- Limits P3's to rest areas and litter contracts only
- Other DOT activities and facilities cannot participate in P3's





















## Possible Expansion of PPP Opportunities

#### **Legislative Changes to Enable Future Initiatives:**

- Allow the Department the flexibility to evaluate, consider and when appropriate enter into contracts with private sector entities so that those entities can assume or offset existing and future state investment
- Enter into partnerships to finance the cost of providing sponsorship for state services.
- Allow the Department to work with Commerce to privatize welcome and visitor center operations

